

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended June 30, 2000  
OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-13926

DIAMOND OFFSHORE DRILLING, INC.  
(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)	76-0321760 (I.R.S. Employer Identification No.)
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15415 Katy Freeway  
Houston, Texas  
77094  
(Address of principal executive offices)  
(Zip Code)

(281) 492-5300  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

As of July 31, 2000	Common stock, \$0.01 par value per share	135,443,833 shares
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## DIAMOND OFFSHORE DRILLING, INC.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS.

## DIAMOND OFFSHORE DRILLING, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS  
(In thousands, except share and per share data)

	JUNE 30, 2000 (UNAUDITED)	DECEMBER 31, 1999
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents .....	\$ 340,255	\$ 112,316
Marketable securities and other invested assets .....	606,435	529,042
Accounts receivable .....	119,434	143,569
Rig inventory and supplies .....	39,993	38,760
Prepaid expenses and other .....	40,102	36,605
Total current assets .....	1,146,219	860,292
DRILLING AND OTHER PROPERTY AND EQUIPMENT, NET OF ACCUMULATED DEPRECIATION .....	1,824,758	1,737,905
GOODWILL, NET OF ACCUMULATED AMORTIZATION .....	70,935	73,174
OTHER ASSETS .....	21,040	9,658
Total assets .....	\$ 3,062,952 =====	\$ 2,681,029 =====
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable .....	\$ 50,695	\$ 72,630
Accrued liabilities .....	45,663	44,051
Taxes payable .....	7,265	18,720
Total current liabilities .....	103,623	135,401
LONG-TERM DEBT .....	803,156	400,000
DEFERRED TAX LIABILITY .....	308,624	291,213
OTHER LIABILITIES .....	11,687	12,193
Total liabilities .....	1,227,090	838,807
COMMITMENTS AND CONTINGENCIES:		
STOCKHOLDERS' EQUITY:		
Preferred stock (par value \$0.01, 25,000,000 shares authorized, none issued and outstanding) .....	--	--
Common stock (par value \$0.01, 500,000,000 shares authorized, 139,358,807 issued, 135,531,907 outstanding at June 30, 2000 and 139,342,381 issued, 135,824,281 outstanding December 31, 1999) .....	1,394	1,393
Additional paid-in capital .....	1,302,905	1,302,841
Retained earnings .....	635,148	635,943
Accumulated other comprehensive losses .....	(6,370)	(9,229)
Treasury stock, at cost (3,826,900 shares at June 30, 2000 and 3,518,100 shares at December 31, 1999) .....	(97,215)	(88,726)
Total stockholders' equity .....	1,835,862	1,842,222
Total liabilities and stockholders' equity ....	\$ 3,062,952 =====	\$ 2,681,029 =====

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THE  
CONSOLIDATED FINANCIAL STATEMENTS.

## DIAMOND OFFSHORE DRILLING, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)  
(In thousands, except per share data)

	THREE MONTHS ENDED JUNE 30,		SIX MONTHS ENDED JUNE 30,	
	2000	1999	2000	1999
REVENUES .....	\$ 143,317	\$ 215,337	\$ 311,145	\$ 443,374
OPERATING EXPENSES:				
Contract drilling .....	102,883	98,801	203,706	209,519
Depreciation and amortization .....	36,617	35,706	73,492	71,363
General and administrative .....	5,915	5,921	11,935	11,922
Total operating expenses .....	145,415	140,428	289,133	292,804
OPERATING INCOME (LOSS) .....	(2,098)	74,909	22,012	150,570
OTHER INCOME (EXPENSE):				
Gain on sale of assets .....	65	19	14,082	144
Interest income .....	9,912	8,598	18,534	16,949
Interest expense .....	(1,607)	(1,990)	(2,841)	(5,322)
Other, net .....	(597)	327	(686)	(766)
INCOME BEFORE INCOME TAX EXPENSE .....	5,675	81,863	51,101	161,575
INCOME TAX EXPENSE .....	(2,038)	(28,636)	(17,976)	(56,530)
NET INCOME .....	\$ 3,637	\$ 53,227	\$ 33,125	\$ 105,045
EARNINGS PER SHARE:				
Basic .....	\$ 0.03	\$ 0.39	\$ 0.24	\$ 0.77
Diluted .....	\$ 0.03	\$ 0.37	\$ 0.24	\$ 0.74
WEIGHTED AVERAGE SHARES OUTSTANDING:				
Common shares .....	135,532	135,824	135,610	135,820
Dilutive potential common shares .....	--	9,876	10,828	9,876
Total weighted average shares outstanding .....	135,532	145,700	146,438	145,696

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THE  
CONSOLIDATED FINANCIAL STATEMENTS.

## DIAMOND OFFSHORE DRILLING, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)  
(In thousands)

	SIX MONTHS ENDED JUNE 30,	
	2000	1999
<b>OPERATING ACTIVITIES:</b>		
Net income .....	\$ 33,125	\$ 105,045
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization .....	73,492	71,363
Gain on sale of assets .....	(14,082)	(144)
(Gain) loss on sale of investment securities .....	33	(23)
Deferred tax provision .....	15,546	16,803
Accretion of discounts on investment securities .....	(3,053)	(5,289)
Amortization of debt issuance costs .....	313	269
Amortization of discount on zero coupon convertible debentures .....	978	--
Changes in operating assets and liabilities:		
Accounts receivable .....	24,135	73,266
Rig inventory and supplies and other current assets .....	(5,380)	(14,135)
Other assets, non-current .....	(2,614)	242
Accounts payable and accrued liabilities .....	(20,323)	(38,869)
Taxes payable .....	(11,133)	26,885
Other liabilities, non-current .....	(506)	(1,485)
Other, net .....	818	(1,524)
Net cash provided by operating activities .....	91,349	232,404
<b>INVESTING ACTIVITIES:</b>		
Capital expenditures .....	(175,664)	(154,485)
Proceeds from sale of assets .....	32,292	174
Net change in marketable securities .....	(70,791)	(49,748)
Net cash used in investing activities .....	(214,163)	(204,059)
<b>FINANCING ACTIVITIES:</b>		
Acquisition of treasury stock .....	(8,489)	--
Payment of dividends .....	(33,920)	(33,955)
Proceeds from stock options exercised .....	65	35
Issuance of zero coupon convertible debentures .....	402,178	--
Debt issuance costs-zero coupon convertible debentures .....	(9,081)	--
Net cash provided by (used in) financing activities .....	350,753	(33,920)
NET CHANGE IN CASH AND CASH EQUIVALENTS .....	227,939	(5,575)
Cash and cash equivalents, beginning of period .....	112,316	101,198
Cash and cash equivalents, end of period .....	\$ 340,255	\$ 95,623
	=====	=====

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THE  
CONSOLIDATED FINANCIAL STATEMENTS.

## DIAMOND OFFSHORE DRILLING, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1. GENERAL

The consolidated financial statements of Diamond Offshore Drilling, Inc. and subsidiaries (the "Company") should be read in conjunction with the Annual Report on Form 10-K for the year ended December 31, 1999 (File No. 1-13926).

## Interim Financial Information

The accompanying consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all disclosures required by generally accepted accounting principles for complete financial statements. The consolidated financial information has not been audited but, in the opinion of management, includes all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of the consolidated balance sheets, statements of income, and statements of cash flows at the dates and for the periods indicated. Results of operations for interim periods are not necessarily indicative of results of operations for the respective full years.

## Cash and Cash Equivalents

Short-term, highly liquid investments that have an original maturity of three months or less which are considered part of the Company's cash management activities, rather than part of its investing activities, are considered cash equivalents.

## Marketable Securities and Other Invested Assets

The Company's investments are classified as available for sale and stated at fair value. Accordingly, any unrealized gains and losses, net of taxes, are reported in the Consolidated Balance Sheets in "Accumulated other comprehensive losses" until realized. The cost of debt securities is adjusted for amortization of premiums and accretion of discounts to maturity and such adjustments are included in the Consolidated Statements of Income in "Interest income." The cost of debt securities sold is based on the specific identification method and the cost of equity securities sold is based on the average cost method. Realized gains or losses and declines in value, if any, judged to be other than temporary are reported in the Consolidated Statements of Income in "Other income (expense)."

In January 2000, the Company sold its jack-up drilling rig, the Ocean Scotian, for \$32.0 million in cash which was invested with a third party pursuant to a Deferred Exchange Agreement (the "Agreement"). The Agreement provided for investment of the \$32.0 million in a money market fund at current interest rates and restricted the use of the cash to the purchase of replacement property for the Ocean Scotian for a period of up to 180 days subsequent to the sale of the rig. The Agreement expired in July 2000. No replacement property was purchased and the cash has been received by the Company. See "--Drilling and Other Property and Equipment."

## Supplementary Cash Flow Information

Cash payments made for interest on long-term debt totaled \$7.5 million during both the six months ended June 30, 2000 and 1999. Cash payments made, net of refunds, for income taxes during the six months ended June 30, 2000 and 1999 totaled \$4.6 million and \$29.0 million, respectively.

## Capitalized Interest

Interest cost for construction and upgrade of qualifying assets is capitalized. The Company incurred interest cost, including amortization of debt issuance costs, of \$4.9 million and \$8.8 million during the quarter and six months ended June 30, 2000, respectively. Interest cost capitalized during the quarter and six months ended June 30, 2000 was \$3.3 million and \$6.0 million, respectively. The Company incurred interest costs of \$3.9 million and

\$7.7 million during the quarter and six months ended June 30, 1999, respectively. Interest cost capitalized during the quarter and six months ended June 30, 1999 was \$1.9 million and \$2.4 million, respectively.

#### Goodwill

Goodwill from the merger with Arethusa (Off-Shore) Limited ("Arethusa") is amortized on a straight-line basis over 20 years. Amortization expense totaled \$1.1 million and \$2.2 million for the quarter and six months ended June 30, 2000, respectively. For the quarter and six months ended June 30, 1999, amortization expense totaled \$1.3 million and \$2.8 million, respectively.

#### Debt Issuance Costs

Debt issuance costs are included in the Consolidated Balance Sheets in "Other assets" and are amortized over the terms of the related debt.

#### Treasury Stock

Depending on market conditions, the Company may, from time to time, purchase shares of its common stock in the open market. The purchase of treasury stock is accounted for using the cost method, which reports the cost of the shares acquired in "Treasury stock" as a deduction from stockholders' equity in the Consolidated Balance Sheets. During the six months ended June 30, 2000, the Company purchased 308,800 shares of its common stock at an aggregate cost of \$8.5 million, or at an average cost of \$27.49 per share.

#### Comprehensive Income

Comprehensive income is the change in equity of a business enterprise during a period from transactions and other events and circumstances except those transactions resulting from investments by owners and distributions to owners. For the quarter and six months ended June 30, 2000, comprehensive income totaled \$6.2 million and \$36.0 million, respectively. For the quarter and six months ended June 30, 1999, comprehensive income totaled \$50.1 million and \$100.7 million, respectively. Comprehensive income includes net income, foreign currency translation gains and losses, and unrealized holding gains and losses on investments.

#### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimated.

#### Reclassifications

Certain amounts applicable to the prior periods have been reclassified to conform to the classifications currently followed. Such reclassifications do not affect earnings.

## 2. EARNINGS PER SHARE

A reconciliation of the numerators and the denominators of the basic and diluted per-share computations for net income follows:

	THREE MONTHS ENDED JUNE 30,	
	2000	1999
	(IN THOUSANDS, EXCEPT PER SHARE DATA)	
NET INCOME - BASIC (NUMERATOR):	\$ 3,637	\$ 53,227
Effect of dilutive potential shares:		
Convertible notes .....	--	1,293
NET INCOME INCLUDING CONVERSIONS (NUMERATOR):	\$ 3,637	\$ 54,520
SHARES - BASIC (DENOMINATOR):	135,532	135,824
Effect of dilutive potential shares:		
Convertible notes .....	--	9,876
SHARES INCLUDING CONVERSIONS (DENOMINATOR):	135,532	145,700
EARNINGS PER SHARE:		
Basic .....	\$ 0.03	\$ 0.39
Diluted .....	\$ 0.03	\$ 0.37

	SIX MONTHS ENDED JUNE 30,	
	2000	1999
	(IN THOUSANDS, EXCEPT PER SHARE DATA)	
NET INCOME - BASIC (NUMERATOR):	\$ 33,125	\$ 105,045
Effect of dilutive potential shares:		
Convertible notes .....	1,652	3,459
Zero coupon debentures .....	194	--
NET INCOME INCLUDING CONVERSIONS (NUMERATOR):	\$ 34,971	\$ 108,504
SHARES - BASIC (DENOMINATOR):	135,610	135,820
Effect of dilutive potential shares:		
Convertible notes .....	9,876	9,876
Zero coupon debentures .....	952	--
SHARES INCLUDING CONVERSIONS (DENOMINATOR):	146,438	145,696
EARNINGS PER SHARE:		
Basic .....	\$ 0.24	\$ 0.77
Diluted .....	\$ 0.24	\$ 0.74

On June 6, 2000, the Company issued 20-year zero coupon convertible debentures (the "Debentures"). The Debentures were issued at a discount with a yield to maturity of 3.50% per year. The Debentures are convertible into approximately 6.9 million shares of the Company's common stock at any time prior to June 6, 2020 at a fixed conversion rate of 8.6075 shares per debenture. The number of shares outstanding for the six months ended June 30, 2000 was increased to include the weighted average number of shares issuable assuming full conversion of the notes on June 6, 2000.

The computation of diluted EPS for the quarter ended June 30, 2000 does not assume conversion of the convertible notes or zero coupon debentures since there would be an antidilutive effect on earnings per share.

At the 2000 Annual Meeting of Stockholders on May 16, 2000, the Diamond Offshore Drilling, Inc. 2000 Stock Option Plan was approved. On this date, 88,000 non-qualified stock options were granted at an exercise price of



\$43.03 per share. The options were not included in the computation of diluted EPS for the periods presented because the options' exercise price was greater than the average market price of the common stock.

### 3. MARKETABLE SECURITIES

Investments classified as available for sale are summarized as follows:

	JUNE 30, 2000		
	COST	UNREALIZED GAIN (LOSS)	MARKET VALUE
	(IN THOUSANDS)		
Debt securities issued by the U.S. Treasury			
Due within one year .....	\$ 99,106	\$ (580)	\$ 98,526
Due after one year through five years .....	24,997	(364)	24,633
Collateralized mortgage obligations .....	454,739	(6,325)	448,414
Equity securities .....	1,446	1,416	2,862
	-----	-----	-----
Total .....	\$ 580,288	\$ (5,853)	\$ 574,435
	=====	=====	=====

	DECEMBER 31, 1999		
	COST	UNREALIZED GAIN (LOSS)	MARKET VALUE
	(IN THOUSANDS)		
Debt securities issued by the U.S. Treasury			
Due within one year .....	\$ 259,090	\$ (1,123)	\$ 257,967
Due after one year through five years .....	124,935	(2,180)	122,755
Collateralized mortgage obligations .....	153,004	(6,130)	146,874
Equity securities .....	1,446	--	1,446
	-----	-----	-----
Total .....	\$ 538,475	\$ (9,433)	\$ 529,042
	=====	=====	=====

All of the Company's investments are included as current assets in the Consolidated Balance Sheets in "Marketable securities and other invested assets," representing the investment of cash available for current operations.

During the six months ended June 30, 2000 and 1999, certain debt securities due within one year were sold or matured for proceeds of \$558.4 million and \$393.9 million, respectively. Certain debt securities due after one year were sold for proceeds of \$197.3 million and \$50.5 million during the six months ended June 30, 2000 and 1999, respectively. The resulting after-tax realized gain and loss for the six months ended June 30, 2000 and 1999 was not material.

### 4. DRILLING AND OTHER PROPERTY AND EQUIPMENT

Cost and accumulated depreciation of drilling and other property and equipment are summarized as follows:

	JUNE 30,	DECEMBER 31,
	2000	1999
	(IN THOUSANDS)	
Drilling rigs and equipment .....	\$ 2,100,575	\$ 2,095,613
Construction work in progress .....	382,473	241,102
Land and buildings .....	14,180	13,992
Office equipment and other .....	18,029	17,552
	-----	-----
Cost .....	2,515,257	2,368,259
Less accumulated depreciation .....	(690,499)	(630,354)
	-----	-----
Drilling and other property and equipment, net .....	\$ 1,824,758	\$ 1,737,905
	=====	=====

In January 2000, the Company sold its jack-up drilling rig, the Ocean

Scotian, for \$32.0 million in cash resulting in a gain of \$13.9 million (\$9.0 million after-tax). The rig had been cold stacked offshore Netherlands prior to the sale.

## 5. GOODWILL

The merger with Arethusa in 1996 generated an excess of the purchase price over the estimated fair value of the net assets acquired. Cost and accumulated amortization of such goodwill are summarized as follows:

	JUNE 30, ----- 2000 -----	DECEMBER 31, ----- 1999 -----
	(IN THOUSANDS)	
Goodwill .....	\$ 96,112	\$ 96,112
Less accumulated amortization .....	(25,177)	(22,938)
Total .....	<u>\$ 70,935</u>	<u>\$ 73,174</u>

## 6. ACCRUED LIABILITIES

Accrued liabilities consist of the following:

	JUNE 30, ----- 2000 -----	DECEMBER 31, ----- 1999 -----
	(IN THOUSANDS)	
Personal injury and other claims .....	\$ 18,333	\$ 18,219
Payroll and benefits .....	17,911	16,281
Interest payable .....	5,667	5,667
Other .....	3,752	3,884
Total .....	<u>\$ 45,663</u>	<u>\$ 44,051</u>

## 7. LONG-TERM DEBT

Long-term debt consists of the following:

	JUNE 30, ----- 2000 -----	DECEMBER 31, ----- 1999 -----
	(IN THOUSANDS)	
Convertible subordinated notes-33/4% .....	\$ 400,000	\$ 400,000
Zero coupon convertible debentures .....	403,156	--
Total .....	<u>\$ 803,156</u>	<u>\$ 400,000</u>

## Zero Coupon Convertible Debentures

On June 6, 2000, the Company issued zero coupon convertible debentures due June 6, 2020. The Debentures were issued at a price of \$499.60 per \$1,000 debenture, which represents a yield to maturity of 3.50% per year. The Company will not pay interest prior to maturity unless it elects to convert the Debentures to interest-bearing debentures upon the occurrence of certain tax events. The Debentures are convertible at the option of the holder at any time prior to maturity, unless previously redeemed, into the Company's common stock at a fixed conversion rate of 8.6075 shares of common stock per Debenture, subject to adjustments in certain events. The Debentures are senior unsecured obligations of the Company.

The Company has the right to redeem the Debentures, in whole or in part, after five years for a price equal to the issuance price plus accrued original issue discount through the date of redemption. Holders have the right to require the Company to repurchase the Debentures on the fifth, tenth and fifteenth anniversaries of issuance at the accreted value through the date of repurchase. The Company may pay such repurchase price with either cash or shares of the Company's common stock or a combination of cash and shares of common stock.



## 8. COMMITMENTS AND CONTINGENCIES

In August 1999, a customer terminated a contract for use of one of the Company's drilling rigs located offshore Australia. The termination was not the result of performance failures by the Company or its equipment. The Company believes the contract required the customer to pay approximately \$16.5 million in remaining revenue through the end of the contract period, which was previously scheduled to end in early January 2000. However, the customer believes that there was no further obligation under the contract and has refused to pay the \$16.5 million early termination fee. The Company filed suit in Australia in August 1999 requesting reconstruction of the contract and declaratory judgment requiring the customer to pay such early termination fee. The Company continues to vigorously pursue its claim. For financial statement purposes, the \$16.5 million early termination fee was not included in revenues in the Company's results of operations for the year ended December 31, 1999.

Various other claims have been filed against the Company in the ordinary course of business, particularly claims alleging personal injuries. Management believes that the Company has established adequate reserves for any liabilities that may reasonably be expected to result from these claims. In the opinion of management, no pending or threatened claims, actions or proceedings against the Company are expected to have a material adverse effect on the Company's consolidated financial position, results of operations, or cash flows.

## 9. SEGMENTS AND GEOGRAPHIC AREA ANALYSIS

The Company reports its operations as one reportable segment, contract drilling of offshore oil and gas wells. Although the Company provides contract drilling services from different types of offshore drilling rigs and provides such services in many geographic locations, these operations have been aggregated into one reportable segment based on the similarity of economic characteristics among all divisions and locations, including the nature of services provided and the type of customers of such services.

## Similar Services

Revenues from external customers for contract drilling and similar services by equipment-type are listed below (eliminations offset dayrate revenues earned when the Company's rigs are utilized in its integrated services):

	THREE MONTHS ENDED JUNE 30,		SIX MONTHS ENDED JUNE 30,	
	2000	1999	2000	1999
	(IN THOUSANDS)			
High Specification Floaters .....	\$ 48,004	\$ 72,909	\$104,866	\$136,869
Other Semisubmersibles .....	66,835	120,390	155,346	259,843
Jack-ups .....	27,033	19,978	48,052	44,047
Integrated Services .....	1,350	3,942	3,951	7,410
Other .....	372	--	372	--
Eliminations .....	(277)	(1,882)	(1,442)	(4,795)
Total revenues .....	<u>\$143,317</u>	<u>\$215,337</u>	<u>\$311,145</u>	<u>\$443,374</u>

## Geographic Areas

At June 30, 2000, the Company had drilling rigs located offshore seven countries other than the United States. As a result, the Company is exposed to the risk of changes in social, political and economic conditions inherent in

foreign operations and the Company's results of operations and the value of its foreign assets are affected by fluctuations in foreign currency exchange rates. Revenues by geographic area are presented by attributing revenues to the individual country where the services were performed.

	THREE MONTHS ENDED JUNE 30,		SIX MONTHS ENDED JUNE 30,	
	2000	1999	2000	1999
	(IN THOUSANDS)			
Revenues from unaffiliated customers:				
United States .....	\$ 77,885	\$ 96,947	\$157,506	\$208,155
Foreign:				
Europe/Africa .....	16,484	56,629	39,296	121,084
Australia/Southeast Asia .....	11,441	28,086	29,873	56,353
South America .....	37,507	33,675	84,470	57,782
Total revenues .....	\$143,317	\$215,337	\$311,145	\$443,374
	=====	=====	=====	=====

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following discussion should be read in conjunction with the Company's Consolidated Financial Statements (including the Notes thereto) included elsewhere herein.

The Company is a leader in deep water drilling with a fleet of 45 offshore drilling rigs. The fleet consists of 30 semisubmersibles, 14 jack-ups and one drillship.

### RESULTS OF OPERATIONS

#### General

**Revenues.** The Company's revenues vary based upon demand, which affects the number of days the fleet is utilized and the dayrates earned. Revenues can also increase or decrease as a result of the acquisition or disposition of rigs. In order to improve utilization or realize higher dayrates, the Company may mobilize its rigs from one market to another. During periods of mobilization, however, revenues may be adversely affected. In response to changes in demand, the Company may withdraw a rig from the market by stacking it or may reactivate a rig which was previously stacked, which may decrease or increase revenues, respectively.

Revenues from dayrate drilling contracts are recognized currently. The Company may receive lump-sum payments in connection with specific contracts. Such payments are recognized as revenues over the term of the related drilling contract. Mobilization revenues, less costs incurred to mobilize an offshore rig from one market to another, are recognized over the term of the related drilling contract.

Revenues from offshore turnkey contracts are accrued to the extent of costs until the specified turnkey depth and other contract requirements are met. Income is recognized on the completed contract method. Provisions for future losses on turnkey contracts are recognized when it becomes apparent that expenses to be incurred on a specific contract will exceed the revenue from that contract.

**Operating Income.** Operating income is primarily affected by revenue factors, but is also a function of varying levels of operating expenses. Operating expenses are not affected by changes in dayrates, nor are they necessarily significantly affected by fluctuations in utilization. For instance, if a rig is to be idle for a short period of time, the Company realizes few decreases in operating expenses since the rig is typically maintained in a prepared state with a full crew. In addition, when a rig is idle, the Company is responsible for certain operating expenses such as rig fuel and supply boat costs, which are typically charged to the operator under drilling contracts. However, if the rig is to be idle for an extended period of time, the Company may reduce the size of a rig's crew and take steps to "cold stack" the rig, which lowers expenses and partially offsets the impact on operating income. The Company recognizes as operating expenses activities such as painting, inspections and routine overhauls that maintain rather than upgrade its rigs. These expenses vary from period to period. Costs of rig enhancements and upgrades are capitalized and depreciated over the expected useful lives of the enhancements. Increased depreciation expense decreases operating income in periods subsequent to capital upgrades.

### THREE MONTHS ENDED JUNE 30, 2000 AND 1999

Comparative data relating to the Company's revenues and operating expenses by equipment type are listed below (eliminations offset dayrate revenues earned when the Company's rigs are utilized in its integrated services). Certain amounts applicable to the prior period have been reclassified to conform to the classifications currently followed. Such reclassifications do not affect earnings.

	THREE MONTHS ENDED JUNE 30,		
	2000	1999	INCREASE/ (DECREASE)
	(IN THOUSANDS)		
REVENUES			
High Specification Floaters .....	\$ 48,004	\$ 72,909	\$ (24,905)
Other Semisubmersibles .....	66,835	120,390	(53,555)
Jack-ups .....	27,033	19,978	7,055
Integrated Services .....	1,350	3,942	(2,592)
Other .....	372	--	372
Eliminations .....	(277)	(1,882)	1,605
Total Revenues .....	\$ 143,317	\$ 215,337	\$ (72,020)
	=====	=====	=====
CONTRACT DRILLING EXPENSE			
High Specification Floaters .....	\$ 24,844	\$ 21,383	\$ 3,461
Other Semisubmersibles .....	51,594	54,738	(3,144)
Jack-ups .....	24,627	19,987	4,640
Integrated Services .....	881	3,513	(2,632)
Other .....	1,214	1,062	152
Eliminations .....	(277)	(1,882)	1,605
Total Contract Drilling Expense .....	\$ 102,883	\$ 98,801	\$ 4,082
	=====	=====	=====
OPERATING INCOME			
High Specification Floaters .....	\$ 23,160	\$ 51,526	\$ (28,366)
Other Semisubmersibles .....	15,241	65,652	(50,411)
Jack-ups .....	2,406	(9)	2,415
Integrated Services .....	469	429	40
Other .....	(842)	(1,062)	220
Depreciation and Amortization Expense .....	(36,617)	(35,706)	(911)
General and Administrative Expense .....	(5,915)	(5,921)	6
Total Operating Income .....	\$ (2,098)	\$ 74,909	\$ (77,007)
	=====	=====	=====

#### High Specification Floaters.

Revenues. Revenues from high specification floaters during the three months ended June 30, 2000 decreased by \$24.9 million from the same period in 1999. Approximately \$18.4 million of the revenue decline resulted from lower operating dayrates as compared to 1999. The average operating dayrate for high specification floaters during the second quarter of 2000 was \$102,000 per day as compared to \$127,500 per day during the second quarter of 1999. In addition, revenues were reduced \$6.5 million due to a decline in utilization. Utilization for the Company's high specification floaters during the second quarter of 2000 was 74% as compared to 88% during the second quarter of 1999. This decline in utilization resulted primarily because the Ocean America was mobilized from Trinidad to the Gulf of Mexico during the second quarter of 2000 and the Ocean Quest was stacked the entire quarter. Partially offsetting this utilization decline was the operation of the Ocean Clipper under its three-year contract offshore Brazil for a portion of the current quarter. During most of the second quarter of 1999, the Ocean Clipper was in the shipyard for modifications, upgrades and the replacement of the blow-out preventer control system.

Contract Drilling Expense. Contract drilling expense for high specification floaters during the three months ended June 30, 2000 increased \$3.5 million from the same period in 1999. This increase resulted primarily from an increase in contract drilling expense for the Ocean Clipper, which was operating under its three-year contract offshore Brazil, as compared to the second quarter of 1999 when the rig was in the shipyard for upgrades and repairs.

#### Other Semisubmersibles.

Revenues. Revenues from other semisubmersibles during the three months ended June 30, 2000 decreased \$53.6 million from the same quarter in 1999. Approximately \$31.8 million of the decrease resulted from a decline in

utilization as compared to the second quarter of 1999. Utilization of the Company's other semisubmersibles during the second quarter of 2000 was 53% as compared to 66% during the second quarter of 1999. The Ocean Epoch began the upgrade of its water depth capabilities and variable deckload during the second quarter of 2000. The Ocean Baroness, which was cold stacked during the second quarter of 2000, worked most of the second quarter of 1999. In addition, revenues were reduced by approximately \$20.8 million due to a decrease in operating dayrates as compared to the same period in 1999. The average operating dayrate for other semisubmersibles was \$61,200 per day during the second quarter of 2000 as compared to \$86,900 per day during the second quarter of 1999.

**Contract Drilling Expense.** Contract drilling expense for other semisubmersibles during the three months ended June 30, 2000 decreased \$3.1 million from the same quarter in 1999. This decrease resulted primarily from reductions in operating costs from rigs that were idle for all or part of the quarter ended June 30, 2000.

#### Jack-Ups.

**Revenues.** Revenues from jack-ups during the three months ended June 30, 2000 increased \$7.1 million from the same quarter in 1999. Approximately \$14.4 million of the increase in revenues resulted from improvements in utilization as compared to the second quarter of 1999. Utilization for the Company's jack-ups during the second quarter of 2000 was 93% as compared to 48% during the second quarter of 1999. This increase was partially offset by a decrease in revenues of \$7.3 million from the Ocean Scotian which was sold in January 2000 but worked throughout the second quarter of 1999.

**Contract Drilling Expense.** Contract drilling expense for jack-ups during the three months ended June 30, 2000 increased \$4.6 million over the same quarter in 1999. This increase was due to an increase in costs of \$7.3 million associated with improved utilization of jack-ups which were idle for all or part of the second quarter of 1999. This increase was partially offset by a decrease of \$2.7 million due to the January 2000 sale of the Ocean Scotian.

#### Integrated Services.

Revenues and contract drilling expense for integrated services decreased as a result of the difference in type and magnitude of projects in the second quarter of 2000 as compared to the second quarter of 1999.

#### Depreciation and Amortization Expense.

Depreciation and amortization expense for the three months ended June 30, 2000 of \$36.6 million increased \$0.9 million from \$35.7 million for the three months ended June 30, 1999. This increase resulted primarily from an increase in depreciation for the Ocean Clipper, Ocean General, Ocean Concord and Ocean King, which completed various upgrades in the second half of 1999. This increase was partially offset by a decrease in depreciation in the second quarter of 2000 due to the January 2000 sale of the Ocean Scotian and a decrease in goodwill amortization.

#### Interest Income.

Interest income of \$9.9 million for the three months ended June 30, 2000 increased \$1.3 million from \$8.6 million for the same period in 1999. This increase resulted primarily from the investment of additional excess cash generated by the Company's zero coupon convertible debentures (the "Debentures") issued June 6, 2000. See " --Liquidity."

#### Interest Expense.

Interest expense of \$1.6 million for the three months ended June 30, 2000 decreased \$0.4 million from \$2.0 million for the same period in 1999. This decrease resulted primarily from an increase in capitalized interest for the conversion of the Ocean Confidence offset by an increase in interest expense incurred during the second quarter of 2000. Interest cost capitalized during the quarter ended June 30, 2000 was \$3.3 million as compared to \$1.9 million capitalized during the quarter ended June 30, 1999. Interest expense incurred of \$4.9 million during the second quarter of 2000 increased from \$3.9 million for the same period in 1999. The higher interest expense resulted

primarily from the amortization of the discount on the Debentures issued June 6, 2000 accrued at a rate of 3.50% per year compounded semi-annually to the date of redemption. See "--Liquidity" and "--Capital Resources."

#### Income Tax Expense.

Income tax expense of \$2.0 million for the three months ended June 30, 2000 decreased \$26.6 million from \$28.6 million for the three months ended June 30, 1999. This decrease resulted primarily from the \$76.2 million decrease in income before income tax expense as compared to the three months ended June 30, 1999.

#### SIX MONTHS ENDED JUNE 30, 2000 AND 1999

Comparative data relating to the Company's revenues and operating expenses by equipment type are listed below (eliminations offset dayrate revenues earned when the Company's rigs are utilized in its integrated services). Certain amounts applicable to the prior period have been reclassified to conform to the classifications currently followed. Such reclassifications do not affect earnings.

	SIX MONTHS ENDED JUNE 30,		INCREASE/ (DECREASE)
	2000	1999	
	(IN THOUSANDS)		
REVENUES			
High Specification Floaters .....	\$ 104,866	\$ 136,869	\$ (32,003)
Other Semisubmersibles .....	155,346	259,843	(104,497)
Jack-ups .....	48,052	44,047	4,005
Integrated Services .....	3,951	7,410	(3,459)
Other .....	372	--	372
Eliminations .....	(1,442)	(4,795)	3,353
	-----	-----	-----
Total Revenues .....	\$ 311,145	\$ 443,374	\$(132,229)
	=====	=====	=====
CONTRACT DRILLING EXPENSE			
High Specification Floaters .....	\$ 48,151	\$ 45,773	\$ 2,378
Other Semisubmersibles .....	106,459	116,989	(10,530)
Jack-ups .....	44,472	42,695	1,777
Integrated Services .....	3,952	6,950	(2,998)
Other .....	2,114	1,907	207
Eliminations .....	(1,442)	(4,795)	3,353
	-----	-----	-----
Total Contract Drilling Expense .....	\$ 203,706	\$ 209,519	\$ (5,813)
	=====	=====	=====
OPERATING INCOME			
High Specification Floaters .....	\$ 56,715	\$ 91,096	\$ (34,381)
Other Semisubmersibles .....	48,887	142,854	(93,967)
Jack-ups .....	3,580	1,352	2,228
Integrated Services .....	(1)	460	(461)
Other .....	(1,742)	(1,907)	165
Depreciation and Amortization Expense .....	(73,492)	(71,363)	(2,129)
General and Administrative Expense .....	(11,935)	(11,922)	(13)
	-----	-----	-----
Total Operating Income .....	\$ 22,012	\$ 150,570	\$(128,558)
	=====	=====	=====

#### High Specification Floaters.

Revenues. Revenues from high specification floaters during the six months ended June 30, 2000 decreased \$32.0 million from the same period in 1999. Approximately \$42.7 million of the revenue decline resulted from lower operating dayrates as compared to 1999. The average operating dayrate for high specification floaters during the six months ended June 30, 2000 was \$96,400 per day as compared to \$130,500 per day during the six months ended June 30, 1999. This decrease was partially offset by an increase in revenues of approximately \$10.7 million due to an improvement in utilization. The Company's drillship, the Ocean Clipper, operated most of the first half of 2000 under its three-year contract offshore Brazil. During the first half of 1999, the rig was in the shipyard for

upgrades and repairs. Utilization for the Company's high specification floaters during the first six months of 2000 was 85% as compared to 84% during the first six months of 1999.

**Contract Drilling Expense.** Contract drilling expense for high specification floaters during the six months ended June 30, 2000 increased \$2.4 million from the same period in 1999. This increase in 2000 resulted primarily from costs of approximately \$6.2 million incurred for the Ocean Clipper which began operating under its three-year contract offshore Brazil. During the first half of 1999, the Ocean Clipper was in the shipyard for modifications, upgrades and the replacement of the blow-out preventer control system. This increase was partially offset by a decrease in contract drilling expense of approximately \$2.0 million for the 1999 mobilization of the Ocean Alliance from the North Sea to Angola and \$1.8 million in costs associated with the 1999 mandatory inspection and repairs of the Ocean America.

#### Other Semisubmersibles.

**Revenues.** Revenues from other semisubmersibles during the six months ended June 30, 2000 decreased \$104.5 million from the same period in 1999. Approximately \$52.3 million of the decrease resulted from a decline in operating dayrates as compared to the same period in 1999. The average operating dayrate for the Company's other semisubmersibles was \$64,200 per day during the six months ended June 30, 2000 as compared to \$90,300 per day during the six months ended June 30, 1999. In addition, revenues were reduced by \$45.9 million and \$5.3 million due to decreased utilization and rigs removed from service, respectively. Utilization for the Company's other semisubmersibles during the six months ended June 30, 2000 was 58% as compared to 69% during the six months ended June 30, 1999. The Ocean Epoch began the upgrade of its water depth capabilities and variable deckload during the second quarter of 2000. The Ocean Baroness, which was cold stacked during the first half of 2000, worked most of the first half of 1999.

**Contract Drilling Expense.** Contract drilling expense for other semisubmersibles during the six months ended June 30, 2000 decreased \$10.5 million from the same period in 1999. This decrease resulted partially from a reduction in costs of \$6.6 million from the same period in 1999 associated with the inspection and repair of the Ocean Winner and its mobilization from the Gulf of Mexico to Brazil in the first half of 1999. Contract drilling expense was also reduced by \$4.2 million in 2000 due to costs associated with mandatory inspections and repairs of the Ocean New Era in 1999. In addition, 2000 costs were reduced by \$3.7 million and \$2.2 million for the Ocean Baroness and the Ocean Epoch, which were stacked in late 1999. Partially offsetting these decreases were increases in costs in 2000 of approximately \$3.0 million associated with the mandatory inspection and repairs of the Ocean Lexington and \$3.2 million of operating costs from the Ocean General, which was stacked throughout 1999.

#### Jack-Ups.

**Revenues.** Revenues from jack-ups during the six months ended June 30, 2000 increased \$4.0 million from the same period in 1999. Approximately \$19.1 million of the increase in revenues resulted from improvements in utilization as compared to the first half of 1999. Utilization for the Company's jack-ups during the first half of 2000 was 87% as compared to 55% during the first half of 1999. This increase was partially offset by a decrease in revenues of \$15.1 million from the Ocean Scotian, which was sold in January 2000 but worked throughout the first half of 1999.

**Contract Drilling Expense.** Contract drilling expense for jack-ups during the six months ended June 30, 2000 increased \$1.8 million over the same period in 1999. This increase was due to an increase in costs of \$7.1 million associated with improved utilization of jack-ups which were idle for all or part of the first half of 1999. This increase was partially offset by a decrease of \$5.3 million due to the January 2000 sale of the Ocean Scotian.

#### Integrated Services.

Revenues and contract drilling expense for integrated services decreased as a result of the difference in number, type and magnitude of projects in the first half of 2000 as compared to the first half of 1999.

#### Depreciation and Amortization Expense.

Depreciation and amortization expense for the six months ended June 30, 2000 of \$73.5 million increased \$2.1 million from \$71.4 million for the six months ended June 30, 1999. This increase resulted primarily from an

increase in depreciation for the Ocean Clipper, Ocean General, Ocean Concord and Ocean King, which completed various upgrades in the second half of 1999. This increase was partially offset by a decrease in depreciation in the first half of 2000 due to the January 2000 sale of the Ocean Scotian and a decrease in goodwill amortization.

#### Gain on Sale of Assets.

Gain on sale of assets for the six months ended June 30, 2000 of \$14.1 million increased \$14.0 million from \$0.1 million for the six months ended June 30, 1999. This increase resulted primarily from the January 2000 sale of the Company's jack-up drilling rig, Ocean Scotian, for \$32.0 million in cash resulting in a gain of \$13.9 million (\$9.0 million after-tax). The rig had been cold stacked offshore Netherlands prior to the sale.

#### Interest Income.

Interest income of \$18.5 million for the six months ended June 30, 2000 increased \$1.6 million from \$16.9 million for the same period in 1999. This increase resulted primarily from the investment of additional excess cash generated by the Debentures issued June 6, 2000. See " --Liquidity."

#### Interest Expense.

Interest expense of \$2.8 million for the six months ended June 30, 2000 decreased \$2.5 million from \$5.3 million for the same period in 1999. This decrease resulted primarily from an increase in capitalized interest for the conversion of the Ocean Confidence offset by an increase in interest expense incurred during the first half of 2000. Interest cost capitalized during the six months ended June 30, 2000 was \$6.0 million as compared to \$2.4 million capitalized during the six months ended June 30, 1999. Interest expense of \$8.8 million incurred during the first half of 2000 increased from \$7.7 million for the same period of 1999. The higher interest expense resulted primarily from the amortization of the discount on the Debentures issued June 6, 2000 accrued at a rate of 3.50% per year compounded semi-annually to the date of redemption. See "--Liquidity" and "--Capital Resources."

#### Income Tax Expense.

Income tax expense of \$18.0 million for the six months ended June 30, 2000 decreased \$38.5 million from \$56.5 million for the six months ended June 30, 1999. This decrease resulted primarily from the \$110.5 million decrease in income before income tax expense as compared to the six months ended June 30, 1999.

#### OUTLOOK

The offshore drilling industry has shown signs of improvement in drilling markets around the world as strong oil and gas prices have provided an environment of improved drilling economics for our customers leading to greater demand for drilling services offshore. The announcement by a major oil producer of its plans to increase exploration and production spending over the next three years further indicates support for a long-anticipated recovery in the offshore drilling industry. Although the Company cannot predict the extent to which current industry conditions may or may not continue, it believes there is reason to be optimistic that oil and gas companies will increase their spending on exploration and development in the future, potentially resulting in increased utilization levels and dayrates for offshore drilling rigs.

The Company continues to see improvement in the domestic jack-up market along with some stability in its high specification floater business as the industry concentrates on shallow water natural gas and deep water prospects offshore. In response to high gas prices, the Company expects its jack-up fleet to see improved results throughout the rest of the year as dayrates and utilization continue to improve, although there can be no assurance that this trend will continue. While some high specification floating units have seen idle time around the world, the Company has maintained high utilization for its rigs in this class. With a strategy of trying to maintain utilization through short-term commitments, the Company expects it will be in a position to respond as the high specification floater market improves. The market for intermediate floaters remains fairly weak worldwide as a result of the industry's concentration on shallow water natural gas and deep water prospects. However, the Company expects that the shallow water semisubmersible market will show some signs of improvement with the expected continuation of prevailing product prices.

The Company believes that, with its fleet size and composition, it is well positioned to take advantage of opportunities when market conditions improve.

## LIQUIDITY

At June 30, 2000, cash and marketable securities totaled \$946.7 million, up from \$641.4 million at December 31, 1999. Cash provided by operating activities for the six months ended June 30, 2000 decreased by \$141.1 million to \$91.3 million, as compared to \$232.4 million for the same period in 1999. This decrease in cash was primarily attributable to a \$71.9 million reduction in net income and various other changes in operating assets and liabilities.

Investing activities used \$214.2 million of cash during the six months ended June 30, 2000, as compared to \$204.1 million during the same period in 1999. This increase resulted primarily from a \$21.2 million decrease in cash resulting from an increase in capital expenditures primarily attributable to the Ocean Confidence, a \$21.0 million increase in cash used for investments in marketable securities, and a \$32.1 million increase in cash provided by proceeds from the sale of assets, primarily the sale of the Ocean Scotian in January 2000.

Cash provided by financing activities for the six months ended June 30, 2000 increased \$384.7 million to \$350.8 million, as compared to \$33.9 million for the same period in 1999. Sources of financing during 2000 consisted primarily of the Company's issuance of the Debentures, which resulted in net proceeds of approximately \$393.0 million. The Company intends to use the net proceeds generated by the issuance of the Debentures for general corporate purposes. The Debentures were issued in June 2000 at a discount from their value at maturity and are due June 6, 2020. The Debentures are convertible at the option of the holder at any time prior to maturity, unless previously redeemed, into the Company's common stock at a fixed conversion rate of 8.6075 shares of common stock per Debenture, subject to adjustments in certain events. The Company will not pay interest on the Debentures prior to maturity unless it elects to convert the Debentures to interest-bearing debentures upon the occurrence of certain tax events. The Company has the right to redeem the Debentures, in whole or in part, after five years for a price equal to the issuance price plus accrued original issue discount through the date of redemption. Holders have the right to require the Company to repurchase the Debentures on the fifth, tenth, and fifteenth anniversaries of issuance at the accreted value through the date of repurchase. The Company may pay such repurchase price with either cash or shares of the Company's common stock or a combination of cash and shares of common stock.

Other sources of liquidity include the Company's \$20.0 million short-term revolving credit agreement with a U.S. bank. The agreement provides for borrowings at various interest rates and varying commitment fees dependent upon public credit ratings. The Company intends to use the facility primarily for letters of credit that the Company must post, from time to time, for bid and performance guarantees required in certain parts of the world. The agreement contains certain financial and other covenants and provisions that must be maintained by the Company for compliance. As of June 30, 2000, there were no outstanding borrowings under this agreement and the Company was in compliance with each of the covenants and provisions.

The Company has the ability to issue an aggregate of approximately \$117.5 million in debt, equity and other securities under a shelf registration statement. In addition, the Company may issue, from time to time, up to eight million shares of common stock, which shares are registered under an acquisition shelf registration statement (upon effectiveness of an amendment thereto reflecting the effect of the two-for-one stock split declared in July 1997), in connection with one or more acquisitions by the Company of securities or assets of other businesses.

The Company believes it has the financial resources needed to meet its business requirements in the foreseeable future, including capital expenditures for rig upgrades and continuing rig enhancements, and working capital requirements.

## CAPITAL RESOURCES

Cash required to meet the Company's capital commitments is determined by evaluating rig upgrades to meet specific customer requirements and by evaluating the Company's continuing rig enhancement program, including water depth and drilling capability upgrades. It is management's opinion that operating cash flows and the Company's cash reserves will be sufficient to meet these capital commitments; however, periodic assessments will be made based on industry conditions. In addition, the Company may, from time to time, issue debt or equity securities, or a combination thereof, to finance capital expenditures, the acquisition of assets and businesses, or for general corporate purposes. The Company's ability to effect any such issuance will be dependent on the Company's results of operations, its current financial condition, current market conditions, and other factors beyond its control.

The Company expects to spend \$199.2 million for rig upgrade capital expenditures during 2000, which are primarily costs associated with the conversion of the Ocean Confidence. Also included in this amount is approximately \$18.2 million for variable deckload and water depth capability upgrades on the Ocean Epoch and \$20.0 million for the deepwater upgrade of the Ocean Baroness. During the six months ended June 30, 2000, the Company expended \$143.2 million, including capitalized interest expense, for rig upgrades, primarily for the conversion of the Ocean Confidence from an accommodation vessel to a semisubmersible drilling unit capable of operating in harsh environments and ultra-deep waters.

The conversion of the Ocean Confidence includes the following enhancements: capability for operation in 7,500 foot water depths; approximately 6,000 tons variable deckload; a 15,000 psi blow-out prevention system; and four mud pumps to complement the existing Class III dynamic-positioning system. The Company estimates its net cost of conversion for this rig to be approximately \$400.0 million. Upon completion of the conversion and customer acceptance, the rig is scheduled to begin a five-year drilling program in the Gulf of Mexico. A modification to the drilling contract was made providing for an extension of the delivery date and commencement of the five-year drilling program from July 1 to December 1, 2000. This extension will allow the Company additional time to complete and test the rig for performance in waters up to 7,500 feet. The Company will incur a penalty based upon the delivery date of the rig and will be liable for certain types of downtime which could occur during the first two wells under the drilling contract. These penalties would incrementally reduce revenue from the customer during the five-year contract term. Based upon the expected delivery date of September 30, 2000, future revenue is expected to be approximately \$316.4 million. Should the delivery occur on December 1, 2000, the expected revenue would be reduced to approximately \$313.9 million.

The Company has reached an agreement with a Singapore shipyard which provides for the significant upgrade of its semisubmersible, the Ocean Baroness, to fifth-generation capabilities. The deepwater upgrade will be an enhanced version of the Company's successful Victory-class upgrades. Initial outfitting will include stability enhancements and self-contained chain/wire mooring for operation in water depths to 6,000 feet with approximately 6,200 tons operating variable deck load, 15,000 psi blowout preventers and riser with a multiplex control system. Additional features including a high capacity deck crane, significantly enlarged cellar deck area and a 25' by 90' moon pool will provide enhanced subsea completion and development capabilities. Water depths in excess of 6,000 feet should be achievable utilizing preset taut-leg mooring systems. The preliminary estimated cost for the deepwater upgrade of the Ocean Baroness is approximately \$180.0 million and is anticipated to take approximately 18 months, including mobilization to the shipyard. The Company expects to finance the upgrade through the use of cash on hand or internally generated funds.

During the six months ended June 30, 2000, the Company expended \$32.5 million in association with its continuing rig enhancement program and to meet other corporate requirements. These expenditures included purchases of king-post cranes, anchor chain, riser, and other drilling equipment. The Company has budgeted \$70.8 million for 2000 capital expenditures associated with its continuing rig enhancement program and other corporate requirements.

From time to time, the Company may decide to add new capacity through rig conversions, upgrades to existing drilling units, or through new construction. The Company reviews certain criteria before committing to the challenging task of upgrading an existing rig or constructing a new one. These considerations include, but are not limited to, low cost opportunities, cost to upgrade existing equipment versus the cost of new construction, anticipated return on the upgrade or newbuild, construction time, opportunity for new technology, and offshore drilling market development.

The Company continues to consider transactions which include, but are not limited to, the purchase of existing rigs, construction of new rigs and the acquisition of other companies engaged in contract drilling or related businesses. Certain of these potential transactions reviewed by the Company would, if completed, result in it entering new lines of business. In general, however, these opportunities have been related in some manner to the Company's existing operations. Although the Company does not, as of the date hereof, have any commitment with respect to a material acquisition, it could enter into such agreement in the future and such acquisition could result in a material expansion of its existing operations or result in it entering a new line of business. Some of the potential acquisitions considered by the Company could, if completed, result in the expenditure of a material amount of funds or the issuance of a material amount of debt or equity securities.

## INTEGRATED SERVICES

The Company's wholly owned subsidiary, Diamond Offshore Team Solutions, Inc. ("DOTS"), from time to time, selectively engages in drilling services pursuant to turnkey or modified-turnkey contracts under which DOTS agrees to drill a well to a specified depth for a fixed price. In such cases, DOTS generally is not entitled to payment unless the well is drilled to the specified depth, with the profitability of the contract dependent upon its ability to keep expenses within the estimates used in determining the contract price. Drilling a well under a turnkey contract therefore typically requires a greater cash commitment by the Company and exposes the Company to risks of potential financial losses that generally are substantially greater than those that would ordinarily exist when drilling under a conventional dayrate contract. DOTS also offers a portfolio of drilling services including overall project management, extended well tests, and completion operations. During the six months ended June 30, 2000, DOTS provided turnkey and integrated services at the break-even level.

## OTHER

On July 5, 2000, the Company's jack-up drilling unit, the Ocean Crusader, while conducting routine operations offshore Louisiana, experienced a fire caused by gas from a well adjacent to the rig. Emergency procedures were initiated and the fire was extinguished. All personnel onboard the rig were evacuated. No injuries occurred and there was no environmental effect. Damage and related repairs were minimal. The rig did not experience any downtime and there was no material impact on results of operations.

Depending on market conditions, the Company may, from time to time, purchase shares of its common stock in the open market. During July 2000, The Company purchased 101,500 shares of its common stock at an aggregate cost of \$3.6 million, or at an average cost of \$35.03 per share. From January 1, 2000 through July 31, 2000, the Company has purchased 410,300 shares of its common stock at an aggregate cost of \$12.0 million, or at an average cost of \$29.36 per share.

## ACCOUNTING STANDARDS

In June 2000, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards ("SFAS") No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities." This statement addresses a limited number of issues causing implementation difficulties for entities applying SFAS No. 133. SFAS No. 133 requires that an entity recognize all derivative instruments as either assets or liabilities in the balance sheet and measure those instruments at fair value. If certain conditions are met, a derivative may be specifically designated as (i) a hedge of the exposure to changes in the fair value of a recognized asset or liability or an unrecognized firm commitment, (ii) a hedge of the exposure to variable cash flows of a forecasted transaction, or (iii) a hedge of the foreign currency exposure of a net investment in a foreign operation, an unrecognized firm commitment, an available-for-sale security, or a foreign-currency-denominated forecasted transaction. The accounting for changes in the fair value of a derivative depends on the intended use of the derivative and the resulting designation. This Statement is effective for all fiscal quarters of fiscal years beginning after June 15, 2000. The Company is currently evaluating the effects of this Statement.

In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin (SAB) No. 101, "Revenue Recognition in Financial Statements". This bulletin summarizes certain of the SEC Staff's view in applying generally accepted accounting principles to revenue recognition in financial statements. This bulletin through its subsequent revised releases SAB No. 101A and No. 101B is effective for registrants no later than the fourth fiscal quarter of fiscal years beginning after December 15, 1999. The Company does not expect the implementation of this bulletin to have a significant impact on the results of operations or equity of the company.

## FORWARD-LOOKING STATEMENTS

Certain written and oral statements made or incorporated by reference from time to time by the Company or its representatives are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may project, indicate or imply future results, performance or achievements, and may contain the words "expect," "intend," "plan," "anticipate," "estimate," "believe," "will be," "will continue," "will likely result," and similar expressions. Statements by the Company in this report that contain forward-looking statements include, but are not limited to, discussions regarding future market conditions and the effect of such conditions on the Company's future results of operations (see "-- Outlook"), and future

uses of and requirements for financial resources, including, but not limited to, expenditures related to the conversion of the Ocean Confidence (see "-- Liquidity" and "-- Capital Resources"). Such statements inherently are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those projected. Such risks and uncertainties include, among others, general economic and business conditions, casualty losses, industry fleet capacity, changes in foreign and domestic oil and gas exploration and production activity, competition, changes in foreign, political, social and economic conditions, regulatory initiatives and compliance with governmental regulations, customer preferences and various other matters, many of which are beyond the Company's control. The risks included here are not exhaustive. Other sections of this report and the Company's other filings with the Securities and Exchange Commission include additional factors that could adversely impact the Company's business and financial performance. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements. The Company expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement to reflect any change in the Company's expectations with regard thereto or any change in events, conditions or circumstances on which any forward-looking statement is based.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

The information included in this Item is considered to constitute "forward-looking statements" for purposes of the statutory safe harbor provided in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. See "Management's Discussion and Analysis of Financial Condition and Results of Operations -- Forward-Looking Statements" in Item 2 of Part I of this report.

The Company's financial instruments include the Company's convertible subordinated notes, zero coupon convertible debentures and investments in debt securities, including U.S. Treasury securities and collateralized mortgage obligations ("CMO's"). The Company's convertible subordinated notes, which are due February 15, 2007, have a stated interest rate of 3.75 percent and an effective interest rate of 3.93 percent. At June 30, 2000, the fair value of these notes, based on quoted market prices, was approximately \$413.0 million, as compared to a carrying amount of \$400.0 million. At June 30, 2000, the fair value of the Company's zero coupon convertible debentures, based on quoted market prices, was approximately \$378.2, as compared to a carrying amount of \$403.2 million. At June 30, 2000, the fair market value of the Company's investment in debt securities issued by the U.S. Treasury was approximately \$123.2 million, which includes an unrealized holding loss of \$0.9 million. These securities bear interest at rates ranging from 4.00 percent to 6.00 percent. These securities are U.S. government-backed and generally short-term and readily marketable. The fair value of the Company's investment in CMO's at June 30, 2000 was approximately \$448.4 million, which includes an unrealized holding loss of \$6.3 million. The CMO's are also short-term and readily marketable with an implied AAA rating backed by U.S. government guaranteed mortgages.

The Company believes the declines in the fair value of its investments in debt securities due to interest rate sensitivity are temporary in nature. This determination was based on marketability of the instruments, the Company's ability to retain its investment in the instruments, past market movements and reasonably possible, near-term market movements. Therefore, the Company does not believe that potential, near-term losses in future earnings, fair values, or cash flows are likely to be material.

At June 30, 2000, the fair value of the Company's investment in equity securities was approximately \$2.9 million, which includes an unrealized holding gain of \$1.4 million.

Other than trade accounts receivable and trade accounts payable, the Company does not currently have financial instruments that are sensitive to foreign currency exchange rates.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS.

The Company and its subsidiaries are named defendants in various lawsuits and are involved from time to time as parties to governmental proceedings, all arising in the ordinary course of business. Although the outcome of lawsuits or other proceedings involving the Company and its subsidiaries cannot be predicted with certainty and the amount of any liability that could arise with respect to such lawsuits or other proceedings cannot be predicted accurately, management does not expect these matters to have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

## ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS.

None.

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

The Annual Meeting of Stockholders (the "Annual Meeting") of Diamond Offshore Drilling, Inc. was held on May 16, 2000 in New York, New York. At the Annual Meeting, the holders of 128,247,455 shares out of 135,824,281 shares entitled to vote as of the record date were represented in person or by proxy, constituting a quorum. The following matters were voted on and adopted by the margins indicated:

- a. To elect seven directors, each to serve until the next annual meeting of stockholders and until their respective successors are elected and qualified or until their earlier resignation or removal.

	NUMBER OF SHARES		
	FOR	WITHHELD	BROKER NON-VOTE
James S. Tisch .....	127,292,609	954,846	0
Lawrence R. Dickerson ....	127,269,090	978,365	0
Alan R. Batkin .....	127,554,855	692,600	0
Herbert C. Hofmann .....	127,293,975	953,480	0
Arthur L. Rebell .....	127,276,084	971,371	0
Michael H. Steinhardt ....	120,368,772	7,878,683	0
Raymond S. Troubh .....	127,535,295	712,160	0

- b. To approve the Diamond Offshore Drilling, Inc. 2000 Stock Option Plan.

For	117,117,305
Against	10,838,929
Abstain	291,221
Broker Non-Vote	0

- c. To ratify the appointment of Deloitte & Touche LLP as independent certified public accountants for the Company and its subsidiaries for fiscal year 2000.

For	128,102,909
Against	76,409
Abstain	68,137
Broker Non-Vote	0

## ITEM 5. OTHER INFORMATION.

None.

## ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

## (a) Exhibits

See the Exhibit Index for a list of those exhibits filed herewith.

## (b) The Company filed the following report on Form 8-K during the second quarter of 2000:

Date of Report -----	Description of Event -----
June 1, 2000	Plan to offer and pricing of the Company's zero coupon convertible debentures with estimated net proceeds of approximately \$392 million.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DIAMOND OFFSHORE DRILLING, INC.  
(Registrant)

Date 8-Aug-2000  
-----

By: \s\ Gary T. Krenek  
-----  
Gary T. Krenek  
Vice President and Chief Financial Officer

Date 8-Aug-2000  
-----

\s\ Beth G. Gordon  
-----  
Beth G. Gordon  
Controller (Chief Accounting Officer)

## EXHIBIT INDEX

Exhibit No. - - - - -	Description - - - - -
3.1	Amended and Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1998).
3.2	Amended and Restated By-laws of the Company (incorporated by reference to Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1998).
27.1*	Financial Data Schedule.

- - - - -  
\* Filed herewith.

This schedule contains summary financial information extracted from the Company's financial statements and is qualified in its entirety by reference to such financial statements.

6-MOS		
	DEC-31-2000	
	JUN-30-2000	
		340,255
		606,435
		119,434
		0
		39,993
	1,146,219	
		2,515,257
		690,499
		3,062,952
	103,623	
		803,156
	0	
		0
		1,394
		1,834,468
3,062,952		
		0
	311,145	
		0
		203,706
		85,427
		0
		2,841
		51,101
		17,976
	33,125	
		0
		0
		0
		33,125
		0.24
		0.24

Includes contract drilling expenses only.  
Includes other operating expenses.